

PAN AM Games Mitigation Plan

Rev: 14

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Key Scheduling Objectives

- Offer game schedule/re-schedule preference flexibilities at service levels similar to previous years without undue risk of over-burdening the persons scheduling all game and referee assignments.
- Continue the best practice of treating all teams and divisions equally in the number of games, day of week to play as well as towards access to field locations offered (or demanded).
- Exploit other field assets in other cities if available, cost effective and familiar to teams and officials.
- Ensure officiating crew availabilities are supportive of the proposed schedule and that the resulting schedule is not likely to require a fewer number of referees per game as normally assigned (as to help ensure league objectives of competitive, safe and fun games will continue to be met in the overwhelming majority of the scheduled matches).
- As possible, continue the best practice of allowing players and referees to enjoy ease of way into Trillium Tour and long weekends, special events (Mother's Day, Father's Day) as well as the majority of weekends in the summer.
- Reduce the number if not eliminate all of the games to be scheduled during the PAN-AM event's duration. Minimally, avoid scheduling early (e.g. 6:30pm) kick-off times during that period of time.
- Designate no more than 3 games per team from the league's normal Monday to Thursday evening scheduling approach to being scheduled for a Saturday, Sunday or Friday. One of these games might be a quarter final.
- Provide consideration to our members and referees who are participating in or attending a PAN AM game event.

Mitigation Plan Highlights

Option#1 – 10 regular season games ...

- PROS:
 - Same number of regular season as usual.
 - Not that unreasonable to achieve financially as the league had already been planning modifications to its schedule to use a larger number of “lit” field assets (conditional upon that kind of asset’s availability).
- CONS:
 - Requires maximum flexibility and availability of players and referees including the need to play some games on Saturdays, Sundays or possibly even Fridays.
 - Disruptive to everyone’s routine cadence for the league’s season and its integration with their “summer” time as they will need to be available on some Fridays or weekends.
 - Teams may be required to play 2 games in a week; if a player is away that week, he misses two games.
 - Very risky to master scheduler (of games and referee crews) especially if “mother nature” based game re-scheduling incidents occur more than normal.
 - May place extra stress on referees due to a more heavily concentrated schedule.

Option#2 – 8 regular season games ...

- PROS:
 - Far less burden to the schedulers (of games and referee crews)
 - Less burden to league members.
 - Team registration fees collected would be pro-rated (and a refund of up to \$275 per team provided).
- CONS:
 - Smaller number of games to enjoy.
 - Increases chances of having teams being tied in the regular standings for a division (meaning the use of a coin toss to decide any such actual ties in divisional rankings is more probable than has happened in any ten game based regular season of the past record. Specifically, the MTFL has never had to use a coin toss to finalize the regular season standings in any recollection of Executive’s memory).
 - May still require a small amount of Friday or weekend games (especially if more than normal amount of “mother nature” based game re-scheduling incidents occur during May, June or July).

Supporting Data ... Schedule Details

1. Monday To Thursdays:

- High Schools: Applewood Heights SS, Cawthra SS, Glen Forest SS, Port Credit SS and Gordon Graydon SS
 - First day of use: **no earlier than 19-May.**
 - Kick-off times: 7:00pm .
- Paul Gilbert (Valleys):
 - First day of use: **no earlier than 01-June.**
 - Kick-off times: 6:30pm, 8:00pm and 9:30pm.

2. Saturday and Sundays:

- High Schools: Cawthra SS and Mississauga SS (at Mavis and #401)
 - Days of intended use: will be 23rd and 24th May, 6th and 7th June as well as 13th and 14th June.
 - Kick-off times:
 - » Saturdays: will be 10:00am, 11:30am and 1:00pm.
 - » Sundays: will be as 11:30am, 1:00pm and 2:30pm.

3. Game Slots Available/Needed Assumptions:

- PAN AM game period is July 10th to July 26th.
- PARA PAN AM game period is Aug 7th to Aug 15th but is not considered as the same level of impact to the MTFL's schedule.
- Assuming a league size of 36 teams then 180 regular season games slots needed for a ten game based regular season.
- Assuming 10% "normal" contingency (for rain-outs likely to be encountered as in recent seasons) then ~ 20 more game slots needed.
- Assuming only five game slots per any given weeknight can be supported by an assigned officiating crew (of no less than two officials per crew).

Therefore, given that the tentative field bookings made with City of Mississauga (as of 19-Mar-2015) have 225 regular season game slots available compared to the 200 needed, it appears possible to execute a ten game regular season within the objectives and risks defined by this PAN AM games mitigation plan.

However, as many of the assumptions in this plan will only be validated well after the AGM concludes and (certainly only as) the season proceeds (week by week), a ten game regular season schedule may not keep everyone as happy with the levels of service and satisfaction that they have been enjoying in recent seasons.

4. Extreme Contingency Option Still Under Consideration By The Executive:

- For any excessive amount of rain-outs OR other in-season game re-schedule causes OR if the league is larger than 36 teams, OR if there are an odd number of teams in any one division, etc.:
 - Location: Brampton's **Turner Fenton SS** (at Kennedy and Steeles)
 - Kick-off time: will be 7:00pm Friday nights.
 - Eleven game dates "on hold" for MTFL as the goal is to not schedule in advance any Friday games in advance unless absolutely necessary.

Supporting Data ... The Risks

Specific to our league ...

- ~25% of MTFL players live in Mississauga; ~25% of MTFL players live in Brampton; the remaining 50% of MTFL players travel from MTFL games to other more distant (e.g. over 20 km away) locations.
- When first surveyed earlier this spring, less than 60% team captains indicated they would support Friday, Saturday or Sunday games (without need of constraints on the master scheduler to support their preferences of time and dates). Furthermore, as of 21-Mar-2015, it is still not clear if any of those captain's responses are representative of the actual (majority) of individual player's desires or availabilities.
- Some of the MTFL's known game officials may be directly involved in PAN AM games (lessening the number of officials available for assignments – possibly throughout the majority of MTFL regular season as they may have to do dry runs or training prior to actual start of PAN AM games).
- MTFL's own executive team may not be at ideal strength for the entire 2015 season. For example, a key member of the 2014 executive team is involved in these PAN AM games (and has significantly reduced availability to the MTFL's 2015 season).
- MTFL can't start or end its season any earlier than it traditionally has as many of our players have "back to school" or other sporting commitments that would conflict with that easement. Also, field asset owners have stated that they are extremely hesitant to open their fields for use any earlier in May due to their desire to protect grounds from excessive damage (whilst they are thawing out from the winter freeze).

Relationship to PAN AM games mitigation plan need ...

- PAN AM games is deploying a (police enforced) High-Occupancy-Lane travel plan for the general public which is pretty well guaranteed to provide traffic delays for everyone. Please also note these lane travel restrictions will also exist for several days before and after the PAN AM/PARA PAN AM games duration (e.g. from 29th June to 18th of Aug).
- Public Bus service (both within cities and on the major highways) is being increased to address lack of parking concerns at several PAN AM sites. For example, in Mississauga (alone), two new bus routes are being established (along Port Credit Go Station to Hershey Centre and the Kipling Station to Hershey Centre corridors). This may further compound traffic delays (as buses require frequent stops and are often slow to get caught up to the normal flow of traffic).
- As for MTFL field locations, 3 of league's fields are within 5 km proximity of the "Hershey Centre" which is the only sports center venue used each and every day of the PAN AM/PARA PAN AM duration. Although no permanent road closures have **(yet to be)** identified by PAN AM traffic control group, traffic planning group is forecasting congestion and has, in fact, been telling local business owners to pre-stock supplies well in advance of this event.
- City of Mississauga has yet to provide any additional lit football field assets to MTFL. However, discussions for Wildwood Park (@ #427 and Derry) are still **TBD**.
- City of Brampton's lit football field assets were proven to be already fully utilized and thus unavailable for our league's time of need. However, Turner Fenton high school in Brampton is on hold for the MTFL for as many as 11 Friday night engagements. Next, as for Scarborough (Lameroux Fields), nine individual game slots on the Wednesday's of July and Aug (for 7:00pm start) are available. Finally, discussions with the permit owners of lit fields in Toronto (Etcobicoke Collegiate) is **TBD**.

Supporting Data ...

Regular Season Key Dates Mitigation Plan Overlay

Month	Fridays	Saturday s	Sundays
May-2015	8th – fields still closed by City of Miss. 15 th 22nd – fields opened by City of Miss since 19 th . 29th – Trillium Tour Brampton (prep).	9th 16th – Victoria Day long weekend. 23rd 30 th – Trillium Tour Brampton.	10th – Mother’s Day. 17th – Victoria Day long weekend. 24th 31st – Trillium Tour Brampton.
Jun-2015	5th 12th 19th 26th – Trillium Tour Kingston (prep).	6th 13th 20th 27th – Trillium Tour Kingston.	7th 14th 21st – Father’s Day. 28th – Trillium Tour Kingston.
Jul-2015	3rd – could be CANADA DAY long weekend & HOV lane restrictions now in affect. 10th – PAN AM games opens. 17th – Trillium Tour Ottawa (prep). 24th 31st	4th – could be CANADA DAY long weekend. 11th 18th – Trillium Tour Ottawa. 25 th	5th – could be CANADA DAY long weekend. 12th 19th – Trillium Tour Ottawa. 26 th – PAN AM games closes.
Aug-2015	7th – Trillium Tour St. Catherine’s (prep) & PAN AM PARA games opens. 14th 21st 28th	1st – Civic Day long weekend. 8th – Trillium Tour St. Catherine’s. 15 th – PAN AM PARA games closes. 22nd 29th	2nd – Civic Day long weekend. 9th – Trillium Tour St. Catherine’s. 16 th – HOV lane restrictions still in affect. 23rd 30th

i.e. dates listed in **GREEN bold font** are the best dates to use for either mitigation option.

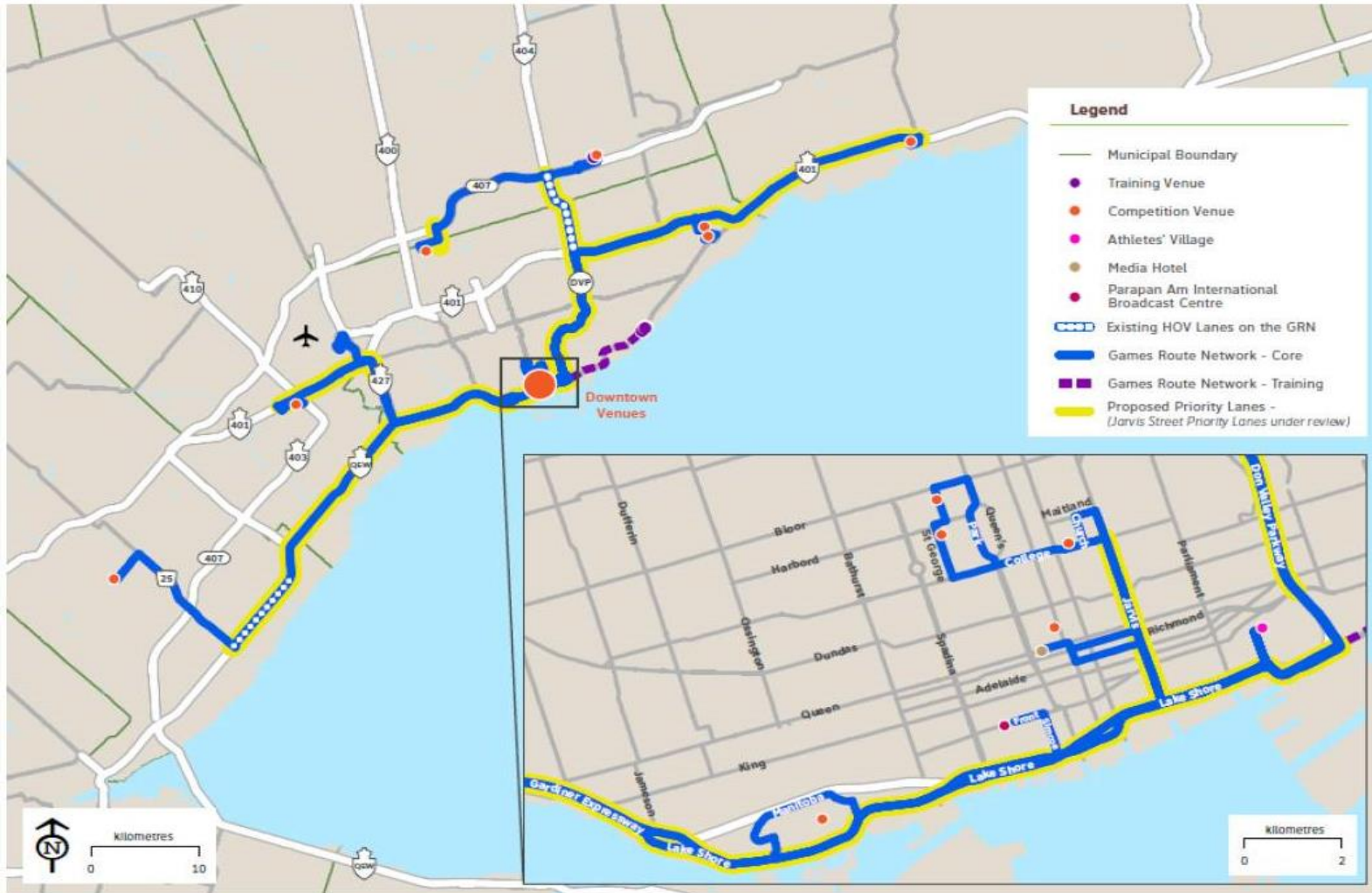
Supporting Data ... Key URLs and Email

URL	Description
www.mtfl.org	League schedule, policies, news etc.
www.tfont.com	Trillium Tour Schedule dates and news.
www.mytournament.ca	Trillium Tour – lists of teams attending.
www.toronto2015.org	Official PAN AM games website.
Email “games2015@ontario.ca”	To learn more about how to keep your business moving during PAN AM games.
ontario.ca/games2015	To learn about temporary traffic changes for PAN AM games.
https://dr6j45jk9xcmk.cloudfront.net/documents/4038/mississauga-travel-advice-en.pdf	Temporary Traffic Changes for “Mississauga Sports (Hershey) Centre” for 2015 PAN AM games.
http://www.torontosun.com/2015/01/25/abusing-pan-am-hov-lanes-will-cost-you	Toronto Sun newspaper article on possible HOV lane concerns.
www.mississauga.ca/portal/residents/sportparks	City of Mississauga Sports Field availability and status portal.

Supporting Data ... FAQs

- When do the PAN AM games and the HOV lane restrictions occur?
 - PAN AM: 10th of July to 26th of July; PARA PAN AM: 7th of Aug to 15th of Aug.
 - **HOV lane restrictions run from 29th June to 18th August (5:00am to midnight, daily).**
- What factors complicate the making and execution of the league's master game schedule?
 - Total # of divisions; staggering of divisions allows all to enjoy viewing each other's games.
 - The total # of teams per division; an odd number of teams in a division stretches that division's schedule out.
 - # of available referee crews and the total number of "white hat" head referees available per night.
 - Actual locations of the assigned field permits; lit or not-lit; i.e. whether you can have multiple games per night at a site.
 - Team preferences for the day of week and kick-off time.
 - Statutory Holidays and Trillium Tour tournament dates.
 - In-season interruptions; rain-outs, unplanned retrofitting by field owner, requests to re-schedule due to a life event on majority of team's availability.
- Why is a team registration fee of \$1750 due in full at the AGM especially if this season might offer less games in total than previous seasons?
 - The league plans for worst case (on its expenses).
 - The executive team only has bandwidth to collect the team registration fee revenues once.
 - Should Option#2 be used, refunds (in the order of \$200 minimum per team will be assigned to each team in the league).
- When would refunds of team registration fee revenues collected in excess be obtained?
 - No later than the 1st week of the regular season (for teams accepted into the league).
 - No later than 15-April-2015 for teams denied entrance into the league.

Supporting Data: HOV Lanes



Supporting Data ... Veteran Team and Member Votes

- Ability of team’s to support Friday, Saturday or Sunday:
 - 4 teams indicated **“YES, can do.”**
 - 7 other teams indicated **“Yes, but with some restrictions.”**
 - 4 teams indicated **“NO, can’t do.”**
 - 5 teams indicated **“Would prefer not to do.”**
 - All other veteran teams have yet to respond.
- Team captain to provide email address of each of his team members:
 - 2 teams provided such: Stingers, Trailer Park Boyz.
 - 8 other teams indicated they interviewed their players: Bears, Cobras, Ghosts, Hustlin Owls, Piranhas, S.W.A.T, Thunder Cats, Wolverines.
 - unclear if all other teams have even had team meetings to discuss this mitigation plan.
- **Feedback on the Mitigation Plan** (of over 500 possible votes to be cast on how to schedule regular season):

Votes by Individual Members	Otherwise, the team captain’s indication was:	Scheduling Strategy To Be Used for regular season
1 vote		Option #1 (aggressive, requires up to 3 Saturday, Sunday or Friday games) – ten games.
9 votes	Cobras, Ghosts, Hustlin Owls, Piranhas, S.W.A.T, Trailer Park Boyz	Option #2 – eight games.
6 votes	ThunderCats	Will let executive decide which option to use.
14 votes	Bears, Stingers, Wolverines	Wants the league schedule to be constructed using past practices ignoring any PAN AM concerns outright.

- Feedback from former league executive of record with “scheduling” experience:
 - 3 former league schedulers were polled; 2 of which responded. Both voted for “Option #2”.

Supporting Data ... Hershey Centre Activities

Date	Sport	Qualifier Times	Medal Round Times
10-Jul (Fri)	PAN AM Opening Ceremonies	N/A	N/A
11-Jul (Sat) 12-Jul (Sun) 13-Jul (Mon) 14-Jul (Tues)	Judo	1:00pm start 1:00pm start 1:00pm start 1:00pm start	7:00pm start 7:00pm start 7:00pm start 7:00pm start
15-Jul (Wed) 16-Jul (Thurs) 17-Jul (Fri) 18-Jul (Sat)	Wrestling	11:00am start 11:00am start 11:00am start 11:00am start	7:40pm start 7:40pm start 7:40pm start 7:40pm start
19-Jul (Sun) 20-Jul (Mon) 21-Jul (Tues) 22-Jul (Wed)	Taekwondo	1:00pm start 1:00pm start 1:00pm start 1:00pm start	7:00pm start 7:00pm start 7:00pm start 7:00pm start
23-Jul (Thurs) 24-Jul (Fri) 25-Jul (Sat)	Karate	1:00pm start 12:00pm start 12:00pm start	7:00 pm start 6:30pm start 6:30pm start
26-Jul (Sun)	PAN AM Closing Ceremonies	N/A	N/A
07-Aug (Fri)	Para PAN AM Opening Ceremonies (North York)	N/A	N/A
08-Aug (Sat) to 12-Aug (Wed) 14-Aug (Fri) to 15-Aug (Sat)	Goalball	9:00am start 10:00am start	 6:00pm start 10:00am start
08-Aug (Sat) to 11-Aug (Tues)	Powerlifting	11:00am start	11:00am start
08-Aug (Sat) to 14-Aug (Fri)	Wheelchair Rugby	3:30pm or 5:30pm starts	5:30pm start
15-Aug (Sat)	Para PAN AM Closing Ceremonies (Downtown Toronto)	N/A	N/A

- Centre has 5500 seats.
- Main rink area is dedicated to competition (and will be divided into two major areas) while the other rinks are dedicated to athlete training and warmup.
- Spectators will not be able to access Rose Cherry Place venue via Kennedy Road; rather they must enter via Matheson Boulevard East.